

MACY'S, INC.
Consolidated Statements of Operations (Unaudited)
(All amounts in millions except percentages and per share figures)

	13 Weeks Ended May 2, 2020		13 Weeks Ended May 4, 2019	
	\$	% to Net sales	\$	% to Net sales
Net sales	\$ 3,017		\$ 5,504	
Credit card revenues, net	131	4.3%	172	3.1%
Cost of sales	(2,501)	(82.9%)	(3,403)	(61.8%)
Selling, general and administrative expenses	(1,598)	(52.9%)	(2,112)	(38.4%)
Gains on sale of real estate	16	0.5%	43	0.8%
Impairment, restructuring and other costs	(3,184)	(105.5%)	(1)	—%
Operating income (loss)	(4,119)	(136.5%)	203	3.7%
Benefit plan income, net	9		7	
Interest expense, net	(47)		(47)	
Income (loss) before income taxes	(4,157)		163	
Federal, state and local income tax benefit (expense)	576		(27)	
Net income (loss)	\$ (3,581)		\$ 136	
Basic earnings (loss) per share	\$ (11.53)		\$ 0.44	
Diluted earnings (loss) per share	\$ (11.53)		\$ 0.44	
Average common shares:				
Basic	310.6		309.1	
Diluted	310.6		311.4	
End of period common shares outstanding	310.2		308.9	
Supplemental Financial Measures:				
Gross Margin	\$ 516	17.1 %	\$ 2,101	38.2 %
Depreciation and amortization expense	\$ 237		\$ 236	