## MACY'S, INC.

## Consolidated Statements of Cash Flows (Unaudited)

## (millions)

|   | 13 weeks<br>ended<br>May 5,<br>2018 |       | 13 weeks<br>ended<br>April 29,<br>2017 |       |
|---|-------------------------------------|-------|--|-------|
|   |                                     |       |  |       |
| Cash flows from operating activities:   |                                     |       |  |       |
| Net income  | \$                                  | 131   | \$                                     | 77    |
| Adjustments to reconcile net income to net cash provided by operating activities:           |                                     |       |  |       |
| Impairment and other costs  |                                     | 19    |  |       |
| Depreciation and amortization   |                                     | 235   |  | 243   |
| Stock-based compensation expense  |                                     | 17    |  | 13    |
| Gains on sale of real estate  |                                     | (24)  |  | (68)  |
| Changes in assets and liabilities:  |                                     |       |  |       |
| Decrease in receivables   |                                     | 105   |  | 170   |
| Increase in merchandise inventories   |                                     | (115) |  | (227) |
| Increase in prepaid expenses and other current assets                                       |                                     | (20)  |  | (16)  |
| Increase in merchandise accounts payable  |                                     | 415   |  | 573   |
| Decrease in accounts payable, accrued liabilities and other items not separately identified |                                     | (444) |  | (545) |
| Increase in current income taxes  |                                     | 25    |  | 3     |
| Increase in deferred income taxes   |                                     | 19    |  | 41    |
| Change in other assets and liabilities not separately identified                            |                                     | (41)  |  | (27)  |
| Net cash provided by operating activities   |                                     | 322   |  | 237   |
| Cash flows from investing activities:   |                                     |       |  |       |
| Purchase of property and equipment  |                                     | (132) |  | (117) |
| Capitalized software  |                                     | (58)  |  | (60)  |
| Disposition of property and equipment   |                                     | 23    |  | 96    |
| Other, net  |                                     | 11    |  | 21    |
| Net cash used by investing activities   |                                     | (156) |  | (60)  |
| Cash flows from financing activities:   |                                     |       |  |       |
| Debt repaid   |                                     | (3)   |  | (152) |
| Dividends paid  |                                     | (116) |  | (115) |
| Decrease in outstanding checks  |                                     | (10)  |  | (10)  |
| Acquisition of treasury stock   |                                     |       |  | (1)   |
| Issuance of common stock  |                                     | 28    |  | 2     |
| Proceeds from noncontrolling interest   |                                     | 2     |  | 3     |
| Net cash used by financing activities   |                                     | (99)  |  | (273) |
| Net increase (decrease) in cash, cash equivalents and restricted cash                       |                                     | 67    |  | (96)  |
| Cash, cash equivalents and restricted cash beginning of period                              |                                     | 1,513 |  | 1,334 |
| Cash, cash equivalents and restricted cash end of period                                    | \$                                  | 1,580 | \$                                     | 1,238 |

Note: The prior period's amounts reflect the retrospective adoption of ASU 2014-09, ASU 2016-18 (ASU 2016-18), *Restricted Cash*, and ASU 2016-15, *Classification of Certain Cash Receipts and Cash Payments*, on February 4, 2018. As a result of the adoption of ASU 2016-18, restricted cash of \$49 million and \$37 million have been included with cash and cash equivalents above for the first quarters of 2018 and 2017, respectively. Further, certain reclassifications were made to the prior period's amounts to conform with the classifications of such amounts in the most recent period.